

















Consider Risk Management from Crop Insurance for Fresh Produce

Consider an illustrative case for produce industry impacts of disruptions

Monterey County California

The total farm value of production in 2012 was \$4.2 billion.

- Fresh produce crops account for 80% of County farm revenue.
- The Salinas Valley, the site of most of the agricultural activities in the county, contributes close to 70 percent of the county's agricultural output value.

	Value (\$Mil)	% of tota	
TOTAL	\$4,138		
Vegetable Crops	\$2,691	6	
Fruit	\$1,058	20	
Other	\$389	9	
Monterey County Top 1	15 Crops by Value		
Leaf Lettuce	\$794	1	
Strawberry	\$785	1	
Head Lettuce	\$476	1	
Broccoli	\$316	:	
Nursery	\$308	,	
Wine Grapes	\$214	:	
Celery	\$193	:	



- Monterey County is located on active fault lines (red lines in figure)
- For most farm output immediate post-harvest handling and cooling is essential.
- Even a day of disruption to transport or cooling destroys crop value



	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Leaf Lett	tuce									
	1%	43%	93%	94%	95%	94%	93%	88%	27%	0%
Strawber	ries									
	0%	5%	31%	71%	80%	83%	81%	48%	12%	0%
Head Let	tuce									
	0%	37%	86%	86%	86%	86%	87%	60%	4%	0%

Calculation of Potential Economic Losses: Example of Salinas Valley

Important considerations

- Damage depends on season. Produce losses larger in the peak season, simply because more production is affected
- However, because large share of the national market is hit production losses cause higher market prices those producers that still have product available.
- The higher market price dampens and can even reverse countywide losses to producers and the local economy.
- Economic losses for affected farms and firms could be significant, but with less disruption may gain revenue from high prices.
- Net revenue losses include higher costs (not accounted for yet) from adapting to disruption.

	Market quantity after damage (1,000)	Unit price after damage (\$)	Revenue change Salinas producers (\$ 1,000)	Revenue change other producers (\$1,000)	Market quantity after damage (1,000)	Unit price after damage (\$)	Revenue change Salinas producers (\$1,000)	Revenue change for the rest of producers (\$1,000)
	Week of June				Week of November			
Leaf lettuce								
25% loss	1,042	12.7	113	266	1,420	10.3	-2,457	2,703
Strawberries								
25% loss	23	2,353	-3,258	2,555	5	1,968	-1,919	1,930
Head lettuce								
25% loss	967	13.2	-164	544	1,086	10.2	-2,285	2,317

How would crop insurance help in this typical situation?

Important considerations

- No "yield" loss. Would crop insurance apply
- Little "annual" or "season" supply change
- Very short run disruption could cause significant revenue and profit loss for some producers
- Price gain in the peak season
- Prices change daily ... Weekly USDA price reports.
- Moral hazard on effort to market in the face of disruption

Hard to see how to get government insurance to work. Perhaps private liability or business interruption insurance applies.

Broader lessons from the economic considerations?

The whole point of expanding crop insurance availability is to improve the competitive position allowing expansion of crops where they do not now grow!

- Commercial impacts raise interesting issues for size and location of industries.
- If supply patterns do not change that means the spread of insurance simply creates rents for producers and insurance companies. Money is distributed with no change in behavior simply means the money is a pure transfer.

Who wins and who loses (other than taxpayers)?

So, effects of crop insurance availability on crop supply is important.

- Rate of expected subsidy depends on ability to actively rate for premiums. Subsidy is about 80% in any case given payment of admin costs and reinsurance.
- Could be higher is rating accurately is difficult in outlying areas.

Broader lessons and economic considerations?

If supply adjustments and additional production is significant:

Major regions with perennial crop industries may be losers from spreading insurance to marginal areas.

- Encouraging more trees and vines completes with the well-established areas that would not use insurance much
- California will be a loser for most tree and vine crops
- Washington would be a loser for apples
- Most other regions would gain
- These gains and losses would play out over many years as new acreage comes on line
- Price variability would be increased and crops could be riskier than now.

Final remarkets

From the inside there are lots changes in specific programs and subsidy rules.

Risk management continues its heightened role as security remains high on the agenda.

From a broader perspective,

- food stamps still get the big bucks
- the same handful of commodities still get the bulk of subsidies directly or through barriers and other regulation
- Still relatively little attention to R&D and innovation
- Farm bill is still not the main farm law for most of agriculture
- EPA, immigration, international trade, tax law, financial regulation, etc. are all more important and state and local law and regulations are more important than federal